



**Curriculum Vitae**  
**Dr. Muhammad Hanif Akhtar**  
*Professor and Chairman, Department of Commerce, Bahauddin Zakariya University, Multan, Pakistan*  
Email: [haneefakhtar@bzu.edu.pk](mailto:haneefakhtar@bzu.edu.pk)

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**A. Professional Experience**

1. 19-07-2014 till to-date:  
Professor, Department of Commerce, B. Z. U., Multan, Pakistan
2. 22-09-2004 till 18-07-2014  
Associate Professor, Department of Finance, Prince Sultan University, Riyadh, Saudi Arabia
3. 08-02-2002 till 18-07-2014  
Associate Professor, Department of Commerce, B. Z. U., Multan, Pakistan
4. 03-06-2000 to 07-02-2002  
Assistant Professor, Department of Commerce, B. Z. U., Multan, Pakistan
5. 22-01-1990 to 02-06-2000  
Lecturer in Economics, Department of Economics, B. Z. University, Multan, Pakistan

**B. Academic Credentials**

1. November 1995 to March 1999  
Ph.D. in International Business, University of Leeds, England, UK
2. October 1994 to September 1995  
MSc in Macroeconomic Policy and Planning, University of Bradford, England, UK
3. 1985-87  
M. A. Economics, B. Z. University, Multan, Pakistan
4. 1982-85  
Bachelor of Commerce, B. Z. University, Multan, Pakistan

**C. Research Publications**

**A. Foreign Journals: [10]**

1. Akhtar, M. H. (2018) Performance analysis of Takaful and Conventional Insurance Companies in Saudi Arabia. *Benchmarking: An International Journal*. Vol. 25 Issue: 2, pp.677-695.
2. Akhtar, M. H. (2017) Evaluating managerial efficiency of petrochemical firms in Saudi Arabia. *Benchmarking: An International Journal*. Vol. 24, No. 1, 2017 pp. 1-14 (Joint with Mohammad Asif).

3. Akhtar, M. H. (2013) After the financial crisis: A cost efficiency analysis of banks from Saudi Arabia. *International Journal of Islamic and Middle Eastern Finance and Management (IMEFM)*, Vol. 6, Issue 4, pp. 322-332.
4. Akhtar, M. H. (2013) Determinants of Resource-Seeking Foreign Direct Investment: Co-Integration and Causality Analysis for Saudi Arabia. *British Journal of Economics, Management & Trade*, 3(4): pp. 468-478. (Joint with Mohammad Bashir Khan and Shahzad Hussain).
5. Akhtar, M. H. (2011) Cost-Benefit Analysis of Cotton Production and Processing by Stakeholders: The case of Multan and Bahawalpur Regions, *American Journal of Scientific Research*, Issue 13, pp. 131-141. (Joint with Mohammad Bashir Khan and Imran Sharif Chaudhry).
6. Akhtar, M. H. (2011) Foreign Exchange Reserves and Inflation in Pakistan: Evidence from ARDL Modeling Approach with Imran Sharif Chaudhry, Khalid Mahmood and Muhammad Zahir Faridi, *International Journal of Economics and Finance*, Vol. 3, No. 1 pp. 69-76.
7. Akhtar, M. H. (2010) Are Saudi Banks Productive and Efficient? *International Journal of Islamic and Middle Eastern Finance and Management (IMEFM)*, Vol. 3, Issue 2, pp. 95-112.
8. Akhtar, M. H. (2010) X-Efficiency Analysis of Pakistani Commercial Banks. *International Management Review*, Vol. 6, No. 1, pp. 12-24.
9. Akhtar, M. H. and Radice, Hugo (2001) Foreign Direct Investment in Pakistan: Trends and Policy Issues, “*Journal of Asian Business*” Vol. 17 (3) pp: 91-97. University of Michigan, Ann Arbor, USA.
10. Akhtar, M. H. (2001) Multinational Banking in Pakistan. *Global Business Review*, June-December, Vol. 2.2, pp. 235-242.

**B. Local Journals: [20]**

1. Akhtar, M. H. (2020) Circuit Breakers, Signaling and Overreaction: A Case of Pakistan Stock Exchange, *Pakistan Journal of Social Science*, Vol # 40, Issue # 2, pp: 797 – 804. [Joint]
2. Akhtar, M. H. (2020) Business Model, Risk and Financial Stability of Banks: A Multi-Country Analysis, *Pakistan Journal of Social Science*, Vol # 40, Issue # 1, Pages: 401-414, [Joint with Imran Sharif Chaudhry, Muhammad Ramzan Sheikh and Anam Shehzadi].
3. Akhtar, M. H. (2019) Mediating Effect of Employee Self-Determination on the Relationship between Transformational Leadership and Organizational Commitment, *Pakistan Journal of Social Sciences (PJSS) Vol. 39, No. 4 (2019), pp. 1795-1810* (Joint with Muhammad Akmal Bashir and Sajid Haider).
4. Akhtar, M. H. (2019) A Comparative Study on the Behavior of Islamic and Conventional Stocks in the Presence of Oil Price, Gold Price, and Financial Risk Factors: Evidence from Dow Jones Indices, *Review of Management and Social Sciences*, Vol. 2 No. 2, pp: 117-128. [Joint]
5. Akhtar, M. H. and Naairah Hanif (2019) Does Islamic Banking Augment Banking Sector Development in Pakistan? *COMSATS Journal of Islamic Finance*, Vol. 4, No. 1, pp. 1-9.
6. Akhtar, M. H. (2018) Impact of Ownership Structure on Earnings Management: Evidence from Pakistan, *Review of Management and Social Sciences*, Vol. 2 No. 2, pp: 51-58. [Joint]
7. Akhtar, M. H. (2018) Institutional Determinants of Bilateral Trade Flows: A Panel Data Analysis. *Review of Economics and Development Studies*, Vol. 4, No. 2, pp. 247-260.
8. Akhtar, M. H. (2018) Military Spending, inequality and economic growth: Evidence from Pakistan. *Pakistan Economic and Social Review*, Vol. 55, No. 2, pp. 463-481 [Joint].
9. Akhtar, M. H. (2016) Factors Affecting Domestic Investment in Pakistan: An Empirical Analysis, *Pakistan Journal of Social Sciences*, Vol. 36, No. 1, pp. 543-554. (Joint with Imran Sharif Chaudhry and Muhammad Ayub).

10. Akhtar, M. H. (2016) Financial Development, Energy Consumption and Trade Openness Nexus: Empirical Evidence from Selected South Asian Countries. *Pakistan Journal of Social Sciences*, Vol. 36, No. 1, pp. 543-554. (Joint with Muhammad Ramzan Sheikh and Anam Altaf).
11. Akhtar, M. H. (2013) An Estimation of Money Demand Function in Pakistan: Bound Testing Approach to Co-integration. *Pakistan Journal of Social Sciences*, Vol. 33, No. 1, pp. 11-24. (Joint with Muhammad Zahir Faridi).
12. Akhtar, M. H. (2013) Financial Liberalization and Economic Growth in Pakistan: Empirical Evidence from Co-integration Analysis. *Pakistan Journal of Social Sciences*, Vol. 33, No. 2, pp. 225-239. (Joint with Salma Munir and Imran Sharif Chaudhry).
13. Akhtar, M. H. (2009) Economic Analysis of Competing Crops with Special Reference to Cotton Production in Pakistan: The Case of Multan and Bahawalpur Regions, *Pakistan Journal of Social Sciences*, Vol. 29, No. 1, pp. 51-63. (Joint with Imran Shaif Chaudary and Muhammad Bashir Khan).
14. Akhtar, M. H. (2009) The Impact of Macroeconomic Factors and Policy Issues on Telecom Sector Performance in Pakistan: An Econometric Analysis. *Pakistan Journal of Social Sciences (PJSS)* Vol. 29, No. 2, pp. 163-174.
15. Akhtar, M. H. and Radice, Hugo (2001) Factors attracting British FDI into Pakistan, "*Pakistan Business Review*", April, pp: 3-16, College of Business Management, Karachi, Pakistan.
16. Akhtar, M. H. (2001) The Determinants of Manufacturing Foreign Direct Investment in Pakistan, "*Pakistan Journal of Economics & Management*", April-June: pp: 3-11, Asian Management Institute, Iqra University Karachi, Pakistan.
17. Akhtar, M. H. (2001) Foreign Direct Investment Climate in Pakistan. "*Pakistan Journal of Economics & Management*", July-September; pp: 8-17, Asian Management Institute, Iqra University Karachi, Pakistan.
18. Akhtar, M. H. (2001) Investigating US Direct Investment flows into Pakistan, 1972-95. "*Pakistan Journal of Economics & Management*", October-December; pp: 2-8, Asian Management Institute, Iqra University Karachi, Pakistan.
19. Akhtar, M. H. and Buckley, P. J. (2000) Motives of Foreign Firms in Pakistan, "*The Lahore Journal of Economics*," Vol. 5, (2) pp: 87-106, Lahore School of Economics (LSE), Lahore, Pakistan.
20. Akhtar, M. H. (2000) The Determinants of Foreign Direct Investment in Pakistan: An Econometric Analysis, "*The Lahore Journal of Economics*," Vol. 5, (1) pp: 1-22, Lahore School of Economics (LSE), Lahore, Pakistan.

#### C. Book Chapter [01]

- Akhtar, M. H. (2012) Foreign Direct Investment in Saudi Arabia: A Competitiveness Analysis. in M A Ramady (ed) *The Gulf Cooperation Council Economies: Stepping up to Future Challenges*, Springer.

#### D. Conference Proceedings and Publications [03]

1. Akhtar, M. H. and Humaira Waqar (2004) *Liberalizing Telecom Sector in Pakistan: Issues and Prospects*. Paper presented at International Networking and Communications Conference 2004, LUMS, Lahore, Pakistan (June 11-13).
2. Akhtar, M. H. (2003) An Evaluation of Karachi Export Processing Zone in Pakistan: A Preliminary Investigation. *The Pakistan Development Review*, 42: 4 Part II (Winter 2003) pp. 927-940.
3. Akhtar, M. H. (2002) *X-efficiency Analysis of Commercial Banks in Pakistan: A Preliminary Investigation*. Paper presented at the annual conference (January 13-15) of the Society of Development Economists of Pakistan, Islamabad. *The Pakistan Development Review*, 41: 4 Part II (Winter 2002) pp. 567-580.

#### **E. Conference Book of Abstracts**

1. Akhtar, M. H., Imran Sharif Chaudhry and Muhammad Ramzan Sheikh (2018) *Financial Inclusion and Islamic Banks: A Reinforcement Analysis*, Paper presented at Islamic Finance Banking and Business Ethics Conference of LUMS at Lahore, May 2-3, 2018, Pakistan.
2. Akhtar, M. H., Imran Sharif Chaudhry and Furrukh Bashir (2018) *Financial Inclusion and macroeconomic performance: The case of Pakistan*, Paper presented at 7<sup>th</sup> AMRC Conference of LUMS at Bhurban, March 22-23, 2018, Pakistan.

#### **F. Working Papers Presented**

1. Akhtar M. H. (2011) "Foreign Direct Investment in Saudi Arabia: A Competitiveness Analysis". Working paper presented at a Seminar Series arranged by the Department of Finance and Accounting, College of Business Administration at Prince Sultan University, Riyadh, KSA. (November, 2011).
2. Akhtar M. H. (2008) "Productivity growth and technical efficiency in Saudi banking industry". Working paper presented at a Seminar Series arranged by the College of Business Administration at Prince Sultan University, Riyadh, KSA. (January 7, 2008).
3. Akhtar M. H. (2006) "Commercial Banking in Saudi Arabia". Working paper presented at a Seminar Series arranged by the College of Business Administration at Prince Sultan University, Riyadh, KSA. (December 11, 2006).
4. Akhtar M. H. (2005) "Telecoms sector in Saudi Arabia". Working paper presented at a Seminar Series arranged by the College of Business Administration at Prince Sultan University, Riyadh, KSA. (January, 2005).

#### **G. Participation in Seminars and Conferences**

1. Presented a seminar on *Islamic Banking & Finance*. This was organised by the National University of Modern Languages (NUML) at Multan on May 19<sup>th</sup> 2014.
2. *IFC Global Culture and Brand*, arranged by International Finance Corporation (IFC) and PSU at PSY, Riyadh, September, 2011
3. Seminar on "*Developing Effective Department Chairs*" held at King Saud University, Riyadh, KSA, November, 2007.
4. *Development of Research Grant Proposals*, (October 2003), Organized by Higher Education Commission, Venue: Punjab University, Lahore, Pakistan.
5. *E-Commerce and Pakistan*. (September 2002) Organized by the Ministry of Science and Technology, Islamabad, Pakistan.
6. *Exchange rate movements and Foreign Direct Investment*. (1998) Venue: Leeds University Business School, University of Leeds, Leeds, LS2 9JT, UK.
7. *Foreign Direct Investment in Eastern Europe*. (1997) Organized by the Leeds University Business School, University of Leeds, Leeds, LS2 9JT, UK.

#### **H. Articles in Newspapers and Magazines**

1. Akhtar, M. H. (2002) Attracting FDI is not a "too difficult task". Dawn Economic and Business Review, November 4, 2002, Page: V.
2. Akhtar, M. H. (2001) Fewer exports disturb balance of payments. Dawn Economic and Business Review, September 10-16, P. IV.
3. Akhtar, M. H. (2000) Foreign Direct Investment in Asia: The Competitiveness of Pakistan. Pakistan & Gulf Economist, June 12-18, Vol. XIX, No. 24, pp. 34-35.
4. Akhtar, M. H. (2000) Fiscal Management in Pakistan. Pakistan & Gulf Economist, July 3-9, Vol. XIX, No. 27, pp. 38-39.
5. Akhtar, M. H. (2000) Monetary Policy in Pakistan. Pakistan & Gulf Economist. August 29-September 3rd, Vol. XIX, No. 27.

#### I. **Research Grants award as the Principal and Co-Investigator**

1. **2015-16:** Performance Analysis of insurance Industry in Kingdom of Saudi Arabia. Sponsored by Research & Translation Center (RTC) at Prince Sultan University, Riyadh, KSA
2. **2009-10:** Productivity growth and technical efficiency in Saudi banking industry. Sponsored by Research & Translation Center (RTC) at Prince Sultan University, Riyadh, KSA
3. **2006:** Higher Education Cost, Financing and Infrastructure project related to the 25-year strategic plan for Higher Education in KSA. The project was sponsored by Ministry of Higher Education, Saudi Arabia. [Co-investigator]
4. **2003:** Export Processing Zones in Pakistan: A Case Study of Karachi Export Processing Zone. The project was jointly financed by Higher Education Commission and B. Z. University, Multan, Pakistan
5. **2001:** Multinational Banking in Pakistan. The project was jointly financed by Higher Education Commission and B. Z. University, Multan, Pakistan

#### D. **Certified Courses**

- A. Certificate of training in a week-long *Seminar on Islamic Finance*. This was conducted by CBA at PSU, Riyadh, May 2013
- B. Certificate in Arabic language Program from Imam University Riyadh, Saudi Arabia

#### E. **Fellowship, Scholarships and awards**

- a. **2002:** Awarded **Fellowship** under the **Charles Wallace Trust/British Council Fellowship** Scheme. Availd at Leeds University Business School of the University of Leeds, UK
- b. **1994:** Central Overseas training Scholarship (COTS) for PhD awarded by the Ministry of Education, Islamabad, Pakistan.
- c. **1987: Merit scholarship** awarded for higher studies abroad leading to Ph.D. as a result of first position in the faculty of Social Sciences at B. Z. University, Multan, Pakistan
- d. **1987: First Class, First position, M. A. Economics**, B. Z. University Multan, Pakistan
- e. **1985: First Class, First position, B. Com.** B. Z. University Multan, Pakistan

#### F. **Best Teacher Award (2015-16)**

- Winner of best teacher award for the College of Business Administration at Prince Sultan University, Saudi Arabia (2015-2016)

#### G. **Training Programs Offered**

- A. Delivered a training workshop on Budgeting and Planning in universities at UET, Multan (January 2015)
- B. Delivered a training workshop on Budgeting and Planning in universities at B Z U, Multan (March 2015)

#### H. **Administrative Experience**

- A. **Chairman, Department of Commerce, Baha-ud-din Zakariya (B. Z.) University, Multan, Pakistan**  
September 21, 2002 to September 15, 2004

##### **Responsibilities:**

- × To administer the department and deal with both academic and non-academic responsibilities
- × To develop and introduce new academic programs
- × To administer faculty and student related issues
- × Develop and maintain a liaison with the industry on regular basis

- B. **Chairman, Department of Finance and Accounting, Prince Sultan University (PSU), Riyadh, KSA**

- a. September 25, 2006 till August 31<sup>st</sup>, 2009 and (3 Years)
- b. September 1, 2010 till August 31, 2013 (3 Years)

**Responsibilities:**

- × Assist and prepare towards AACSB and NCAAA accreditations of the programs at the department and the College of Business (CBA)
- × Administer the department affairs on regular basis and deal with both the academic and non-academic responsibilities at departmental level
- × Develop and introduce measures to improve quality of the existing programs
- × Develop and maintain a liaison with the industry on regular basis

**I. New Programs Launched and Course Development**

As Chairman at Department of Commerce, Baha-ud-din Zakariya University, Multan, Pakistan, the undersigned managed to launch two new Undergraduate degree programs in September 2003;

- a. BSc Accounting and Finance
- b. Bachelor of Commerce
- c. The undersigned also took the initiative to start and design courses for programs of:
- d. MSc in Accounting and Finance at the department of Commerce, Multan, Pakistan
- e. M. Phil. in Business Finance at the department of Commerce, Multan, Pakistan

**J. Chairman, Board of Studies in Commerce**

The undersigned also acts as Chairman Board of Studies in Commerce. The Board is mainly responsible for the followings:

- a. Curriculum development for undergraduate and postgraduate degree programs in Commerce education, offered by B. Z. University, Multan, Pakistan
- b. Formulating proposals on rules and regulations related to academic areas of Commerce education at B. Z. University, Multan, Pakistan
- c. Proposing panels of experts regarding various written and *Viva Voce* examinations in the field of Commerce at B. Z. University, Multan, Pakistan

**K. Paper Reviewer for Research Journals**

1. Reviewer for **International Journal of Islamic and Middle Eastern Finance and Management**. A journal by Emerald
2. Reviewer for the “**Applied Economics**”. A Journal by **Taylor and Francis** group, UK
3. Reviewer for the “**Managerial Finance**”. A Journal by Emerald, UK
4. Reviewer for the “**Studies in Economics and Finance**”. A Journal by Emerald, UK

**L. Research Supervision**

**A. No. of PhD supervised and produced (1)**

- Muhammad Bashir Khan, Registration No: 92-BZEC-9. Title: *An economic analysis of marketing problems of Cotton in Pakistan: A case study of Multan and Bahawalpur Regions*

**B. No. of PhDs under supervision (3)**

- a. Ms Mehreen Nazish, Roll No. PhD-f-15-06, Effects of Corporate Social Responsibility (CRS) on performance of financial institutions in Pakistan.
- b. Ms Tehmina Bibi, Roll No. PhD-f-15-06, Determinants and effects of capital structure on firm performance: Evidence from private limited companies in Pakistan.
- c. Ms Naadia Nazeer, Corporate Governance as determinants of Corporate Cash holdings.

**C. No. of M. Phil under supervision (07)**

**D. No. of M. Phil supervised and produced (12)**

1. Alvina, Roll No. MPHCM-16-07, Session: 2016-18. Title: The impact of Microfinancing on borrowers' income and performance of Microfinancing Institutions.
2. Saba Faiz, Roll No. MPHCM-16-02, Session: 2016-18. Title: The Impact of Financial Inclusion on Bank stability: A Comparative analysis of Islamic and Conventional Banks of Pakistan.
3. Zainab Ashiq, Roll No. MPHCM-16-12, Session: 2016-18. Title: Managing interest rate margins in Micro finance institutions (MFIs): What factors contribute?
4. Mr. Amir Hayat, Roll No. MPHCM-16-13, Session: 2016-18. Title: Role of Mobile Banking towards Financial Inclusion in Pakistan.
5. Tariq Aziz, Roll No. DMEC-14-17; Session: 2014-2016; Exchange Rate Volatility and Economic Growth in Pakistan.
6. Saira Batool, Roll No. 01, Session: 2014-16. Title: *Factors affecting foreign direct investment: A comparative study of Pakistan, India and China.*
7. Shumaila Iffat, Roll No. 03, Session: 2014-16. Title: *Foreign direct investment, external debt and economic growth: Evidence from some selected developing countries.*
8. Muhammad Rehan Ashraf, Roll No. 02, Session: 2014-16. Title: *Official development and assistance and human development: A case study of South Asian and East Asian countries.*
9. Mohammad Ali, Roll No. 2, Session: 2013-15. Title: *Financial Stability of Islamic banks: Evidence from selected Asian countries.*
10. Anam Altaf, Roll No. 12, Session: 2013-15. Title: *Financial development, energy consumption and trade openness nexus: Empirical evidence from South Asian countries.*
11. Adil Mehmood, Roll No. 25, Session: 2013-15. Title: *Conventional and Islamic banking in Pakistan: A comparative study of some selected commercial banks.*
12. Nasir Abbas, Roll No. 04, Session: 2013-15. Title: *Sukuk issuance in Pakistan: Recent trends and positive expectations.*

**M. Teaching Experience**

**A. PhD and M. Phil Level**

- × Corporate Finance and Financial Risk Management

**B. Postgraduate Level**

- × Islamic Finance and Financial Management

**C. Undergraduate Level**

- × Corporate Finance, Principles of Insurance, Real Estate Principles, Financial Markets and Institutions

**D. Courses Offered at Leeds University Business School, Leeds, UK (1997-1999)**

**As a Lecturer**

- × Economics for Management

**As a Teaching Assistant**

- × International Economic Environment, Introductory Microeconomics

## **N. University Service**

### **A. Baha-ud-din Zakariya University, Multan, Pakistan**

- × Chairman, Department of Commerce, B. Z. University, Multan, Pakistan.
- × Chairman, SNE Committee for preparing budget estimates for the year 2020-2021 at B. Z. University, Multan, Pakistan.
- × Chairman, Selection Committee for recruitment of Posts in BS-01 to BS-16, B. Z. University, Multan, Pakistan
- × Member, Senate, University Admissions Committee, B. Z. University, Multan, Pakistan
- × Member, Senate, B. Z. University, Multan, Pakistan
- × Member, M. Phil and Doctoral Committee, B. Z. University, Multan, Pakistan
- × Member, Board of Studies in Commerce, B. Z. University, Multan, Pakistan
- × Chair, Budget Review Committee, B. Z. University, Multan, Pakistan, 2017
- × Chairman, Punjab Universities' Curriculum Committee for Commerce, Pakistan, 2004
- × Member of Selection Boards for Commerce and Business Administration at various universities in Pakistan, 2004
- × External Examiner for M. Phil and Ph.D. theses in various universities in Pakistan, 2004.
- × General Secretary of the Academic Staff Association of B. Z. University, Multan, Pakistan, 2003-2004
- × Chairman, Semester Rules Development Committee at B. Z. University, Multan, Pakistan, 2003
- × Member, Semester Implementation Committee at B. Z. University, Multan, Pakistan, 2002-2003
- × Program Coordinator for Master of Business Economics, B. Z. University, Multan, Pakistan, 2000-2004

### **B. Prince Sultan University (PSU), Saudi Arabia**

- × Chair, Research Committee at the Department of Finance
- × Chair, Recruitment Committee at the Department of Finance
- × Chair, Accreditation Committee in Finance, at CBA, PSU
- × Chair, Accreditation Committee in Accounting, at CBA, PSU
- × Chair, Recruitment Committee at the Department of Finance and Accounting
- × Member of the College Council at College of Business Administration (CBA), PSU
- × Chair, Risk Management Committee, at PSU
- × Member of the Prince Salman Research and Translation Council at PSU
- × Member of the Team on 2nd Strategic Planning Activity for Prince Sultan University
- × Member, Academic Council at Prince Sultan University
- × Chairman, Learning and Teaching Committee at Prince Sultan University
- × Member of the AACSB Accreditation Committee at CBA, PSU
- × Member of the Strategic Plan Committee at CBA, PSU
- × Member of the College Council at College of Business Administration (CBA), PSU
- × Member of the Curriculum Review Committee at College of Business Administration (CBA), PSU
- × Member of the Prince Salman Research and Translation Centre Council at PSU
- × Member of the Quality Assurance and Improvement Committee (QAIC) at Prince Sultan University
- × Chairman, Faculty Recruitment Committee at the Department of Finance and Accounting, College of Business Administration (CBA) at PSU
- × Member of the MBA Program Development Committee at CBA, PSU, KSA
- × Member for the CFA Program Committee at CBA, PSU, Riyadh, KSA



- × Chairman, Student Affairs Committee at the College of Business Administration, PSU, KSA
- × Member of Research Team on “Financing, Cost and Infrastructure needs”, a Ministry of Higher Education Project on higher education in the KSA for the next 25 years
- × Coordinator for Co-op program at the College of Business Administration, Sep, 2006 till Oct. 2007

**O. Other Experience (1988-1990)**

- Served as Research Officer in the Planning and Development (P&D) Department of the Government of Punjab, Pakistan

**P. Membership of Societies**

- A. Ex-member of the Society of Development Economists of Pakistan
- B. Fellow at the Leeds University Business School (LUBS), University of Leeds, UK

**Q. IT Skills**

- A. A working knowledge of the software packages including **E-View, DEAP, Microsoft Word, PowerPoint, Microsoft Excel** and statistical programs like **SPSS**
- B. Very good at using Smart boards and Smart Notebook as IT tools for lecturing and teaching

**R. Activities and Interests**

- A. Enjoy playing cricket. Participated in annual sports of College and University
- B. Great interest in tourism. Enjoy visiting places with natural beauty and historical monuments of architectural significance